



Sustainability and EHS Committee Mandate

Co-Chairs: Remco Daal, President, Canadian Real Estate
Lucy Fletcher, Managing Director, Global Portfolio Management

Secretary: Nisha Agrawal, Director, Sustainability

Members: Maud Chaudhary, Chief Investment Officer, Investment Management, Parkbridge
Hunter Jordan, Vice President, Operating Partner Group
Yousaf Sami, Vice President, Portfolio Management & Capital Markets
Graeme Scott, Vice President, Development
Carly Zapernick, Vice President, Development, International
Shawn Gilligan, Vice President, North America Research and Strategy
Jennifer Spanjaard, Vice President, Human Resources
Michel Cormier, Senior Vice President, Canadian Portfolio Management
Hannah Wanlin, Manager, Communications

Time Commitment

The committee meets quarterly to discuss and monitor annual objectives

Mandate

Provide continuous guidance and ensure internal alignments for QuadReal to be a global sustainability leader. Key recurring topics are:

- GRESB gap analysis and promote agreed upon actions to improve performance.
- Review carbon emissions report and recommendations for interim targets.
- Green certification approach by asset type and progress on achievement.
- Environmental and Occupational Health & Safety reporting and status of training.
- Community engagement strategy, key partners, and progress.
- Tenant and employee engagement strategy review.
- Responsible contracting policy and approach with contractors.
- Assess practices to ensure sustainability is integrated across the organization.
- Review key upcoming trends in the industry (such as health and wellness or resilience).

Responsibilities

The committee will be responsible for delivering the following updates every year:

- The chair reports relevant issues to the Management Board through the year.
- The secretary annually provides a sustainability update to the External Board.
- Quarterly environmental reporting is shared with the Risk Committee of the External Board.
- Annual OHS and community engagement reports are provided to the HR Committee of the External Board.